



Competence in Aluminium

H1 2011 Presentation

July 29, 2011



Disclaimer

Cautionary statements

- The forecasts, plans and forward-looking assessments and statements contained in this presentation are based on the information currently available to us. Should the assumptions on which the forecasts have been based fail to occur, the targets not be met or risks materialize, then the actual results may deviate from the results currently anticipated. We undertake no obligation to update publicly any such forecasts in light of new information or future events.
- We have exercised the utmost diligence in preparing this presentation and have checked the data contained therein. However, rounding, transmission and printing errors cannot be ruled out. This report is also available in German. In case of doubt, the German version prevails.

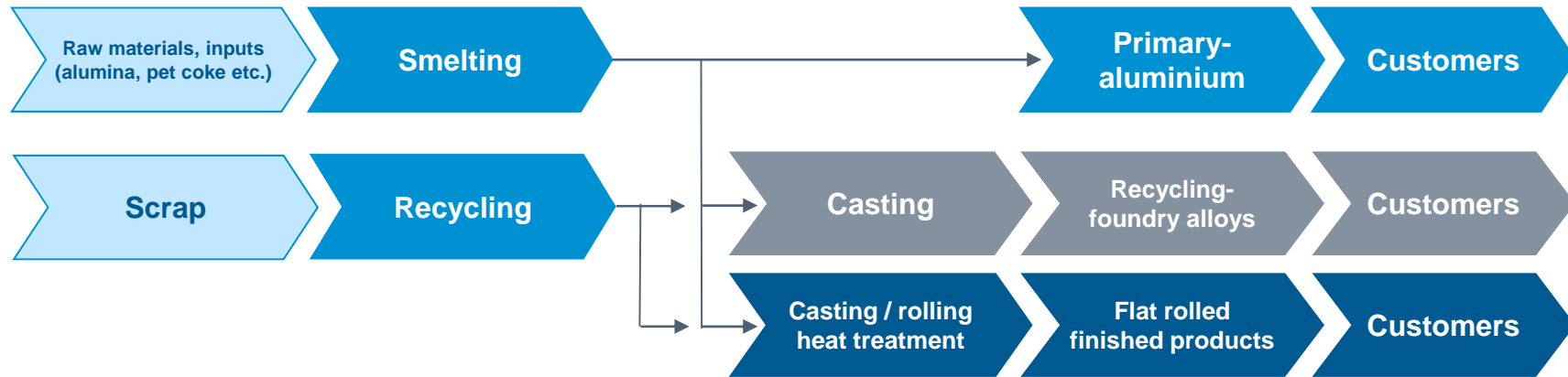
AMAG is a producer of primary aluminium, high quality foundry alloys and specialty flat rolled products



Sept-Îles, Canada			Ranshofen, Austria					
Metal Division			Casting Division			Rolling Division		
Focus: Primary aluminium production through smelting 			Focus: Production of recycling foundry alloys  			Focus: Specialty flat rolled products   		
	H1 2010	H1 2011		H1 2010	H1 2011		H1 2010	H1 2011
Total shipments	57.7 kt	56.8 kt	Total shipments	39.5 kt	38.9 kt	Total shipments	76.2 kt	79.8 kt
Strengths: Low cost smelter with energy supplied by hydro power			Strengths: Reliable deliveries of a wide range of lot sizes; energy efficiency and low carbon dioxide emissions Integrated site brings strong advantages, e.g. allows development of new products and processes; production of all types of aluminium alloys allows recycling of a wider range of scrap grades			Strengths: High-value-added products, flexible production set-up, broad base of blue chip customers		

Source: Company information

AMAG value chain



Strong first half after record year 2010

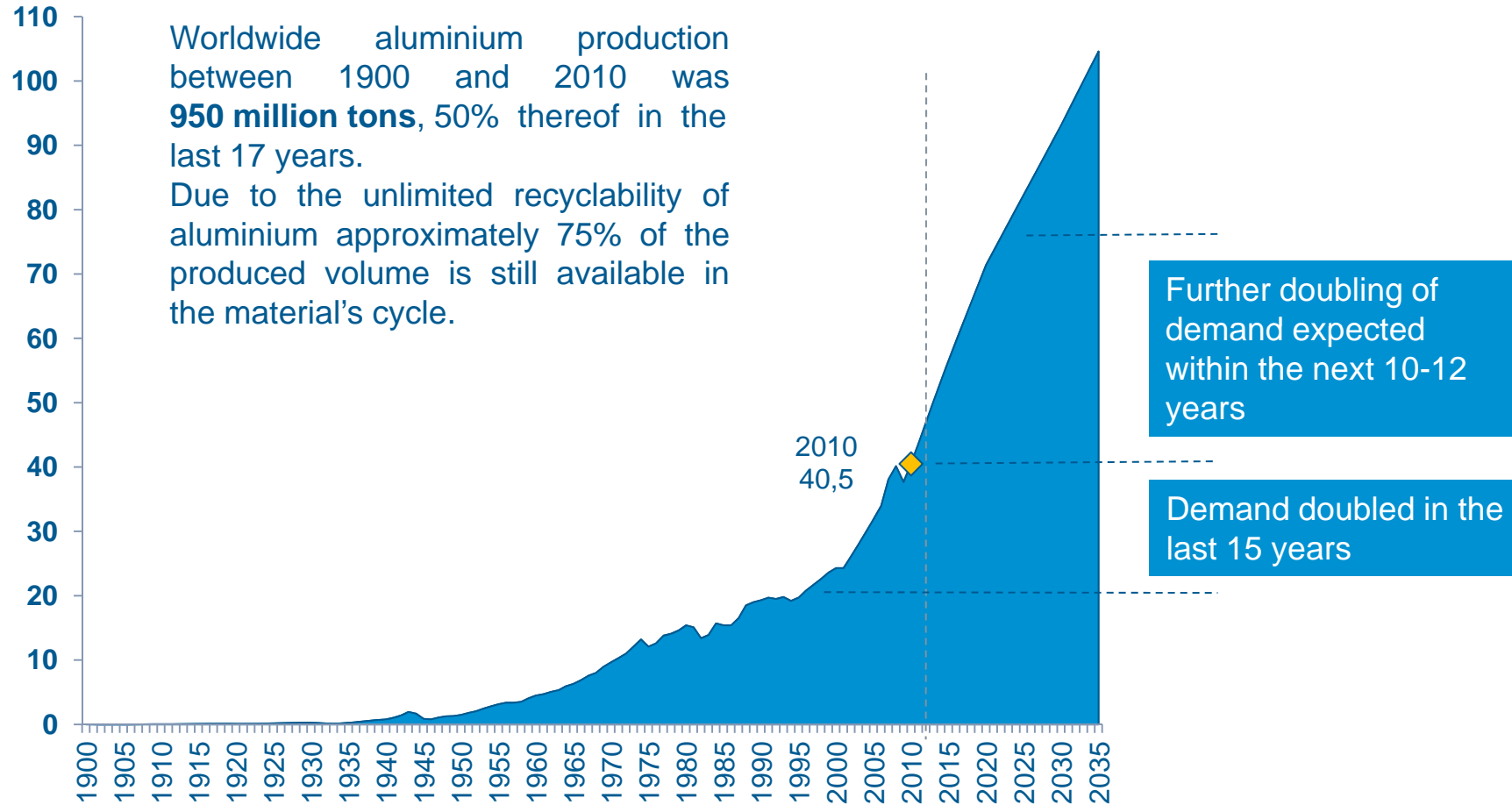
Highlights H1 2011

- **Strong demand** across all divisions resulted in strong order book
- **Sales increased by 21%** from 354.8 mEUR in 2010 to 429.2 mEUR in 2011
- **H1 2011 results outperformed** comparable result of record year 2010:
 - EBITDA** 81.9 mEUR after 72.9 mEUR in 2010 **(+12%)**
 - EBIT** 59.5 mEUR after 50.3 mEUR in 2010 **(+18%)**
- **Aluminium price** (3month LME) H1 2011 between 2,387 USD/t and 2,795 USD/t, average at 2,576 USD/t



Increasing demand for primary aluminium

Million
metric tons



Source: CRU, January 2011

AMAG expects above GDP growth in shipments across its focus regions and specialty application end markets

Key highlights driving growth of flat rolled products

General Market	<ul style="list-style-type: none"> Driven by a secular substitution trend towards light-weight design across all industries Driven by increased demand from China
Regions	<ul style="list-style-type: none"> Western Europe with stable growth Eastern Europe catching up to Western Europe Asia, especially China and India, catching up to the rest of the world
End markets	<ul style="list-style-type: none"> Aircraft through higher aircraft orders especially from Paris Air show Increased automotive sales Growth of Machinery / Construction industry

CAGR 2010 – 2013e

Global flat rolled products	+7.6%
Western Europe	+3.3%
Eastern Europe	+6.6%
Asia	+10.9%
Aircraft	+8.9%¹⁾
Transport	+10.1%
Machinery & Construction	+8.3%

Source: CRU, May 2011

¹⁾ only data from Western Europe available

What makes AMAG unique?

- **Highest quality** for the product markets supplied by AMAG (niches)
- **Leading portion of special products** (around 50% of the products are specialties = leading position in the branch, source: CRU)
- **Highest flexibility** (configuration of production lines, competence and expert knowledge of employees)
- **Production of all aluminium alloy families** (1xxx–8xxx) at one single location (unique worldwide, source: CRU)
- **Sustainable production** (hydro power for the smelter Alouette, recycling content in Ranshofen far above industry average)

Key investments H1 2011 in Ranshofen

Capacity expansion +20% well on track

- Precision plate manufacturing plant on stream, first AMAG TopPlate® products sold
- Construction of passivation line on schedule – increasing demand from automotive industry
- Further 21 mEUR investment as part of the total investment programme of 75 mEUR approved by supervisory board in July 2011 (new shear line, new furnace plus capacity increase of slab caster)

Other projects

- Modernisation of strip treatment line (tension leveller) finished
- Logistic center of rolling mill under construction

New hot rolling mill project on track

AMAG Group - key figures Q2 / H1 2011

in mEUR	Q2/2011	Q2/2010 ^{*)}	Change in %	H1/2011	H1/2010 ^{*)}	Change in %	2010 ^{*)}
Sales	214,6	186,2	15 %	429,2	354,8	21 %	728,0
EBITDA	46,0	41,8	10 %	81,9	72,9	12 %	139,0
Depreciation, amortization and impairment losses	(11,2)	(11,4)	(2 %)	(22,4)	(22,6)	(1 %)	(45,1)
EBIT	34,9	30,4	15 %	59,5	50,3	18 %	93,8
Net income after taxes	28,5	20,5	39 %	48,1	37,3	29 %	75,7
Earnings per share (in EUR)	0,81			1,36			
Cash flow from operating activities	47,4	20,4	132 %	55,8	41,1	36 %	75,4
Cash flow from investing activities	(8,1)	(9,6)	(16 %)	(16,7)	(17,1)	(2 %)	(43,5)
Working Capital Employed ¹⁾				246,0	195,2	26 %	228,4
Capital Employed ²⁾				492,3	464,1	6 %	466,6
Equity				475,9	497,0	(4 %)	514,2
Net financial debt ³⁾				30,8	7,2	326 %	(4,7)
Employees ⁴⁾	1.218	1.163	5 %	1.213	1.169	4 %	1.175

*) the comparable values shown for the year 2010 refer to AMAG Holding GmbH and its subsidiaries

1) Inventories, Trade receivables, Trade payables (without Trade payables for investments)

2) Annual average of equity, interest-bearing financial liabilities, cash and cash equivalents

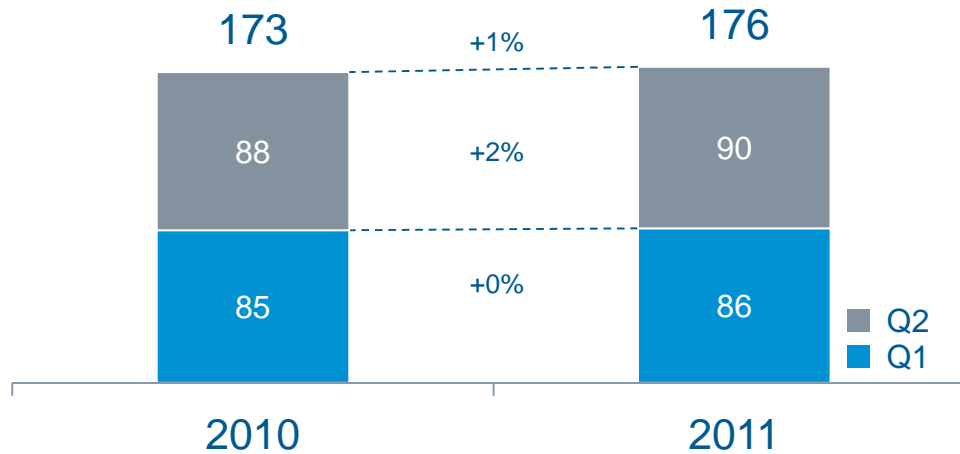
3) Interest-bearing financial liabilities, plus non-interest bearing loan (Canada), minus cash and cash equivalents

4) Average general services staff (full time equivalent) including leasing personnel, without apprentices

AMAG's percentage personnel share out of the 20 % participation in smelter Alouette (approx. 200 employees) is not included in personnel count

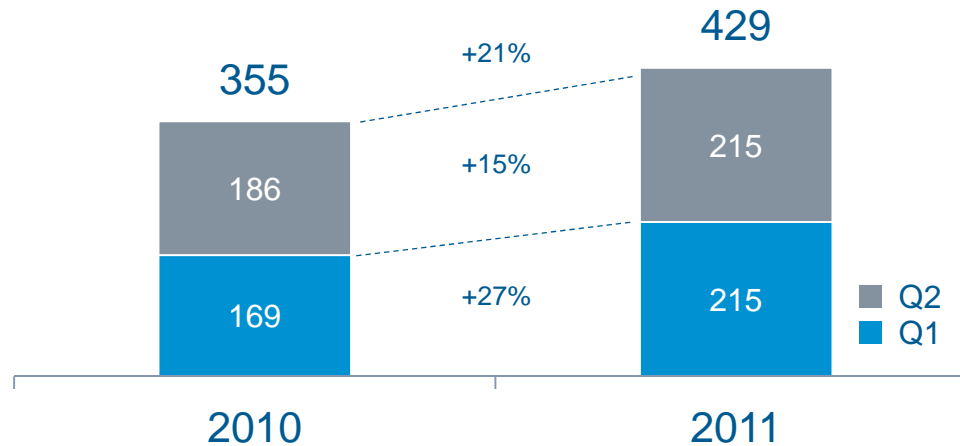
Outstanding top-line performance

Total shipments (tons)



- Stable total shipments
- Operation almost at capacity limits

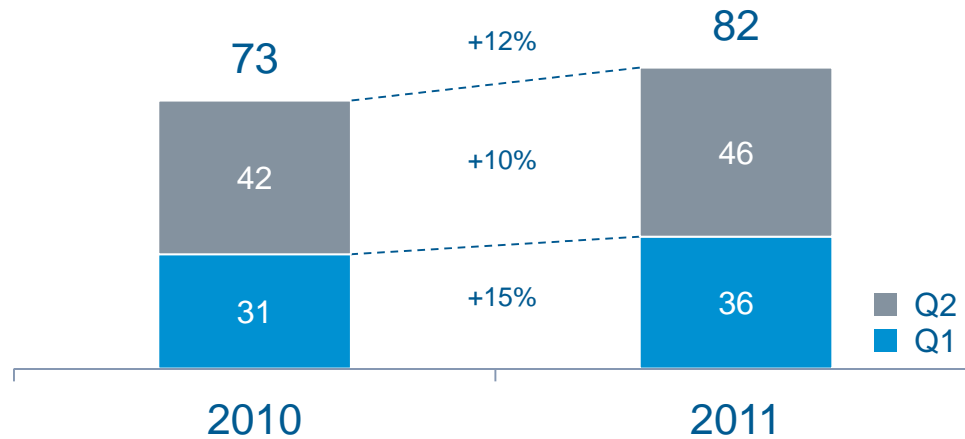
External sales (mEUR)



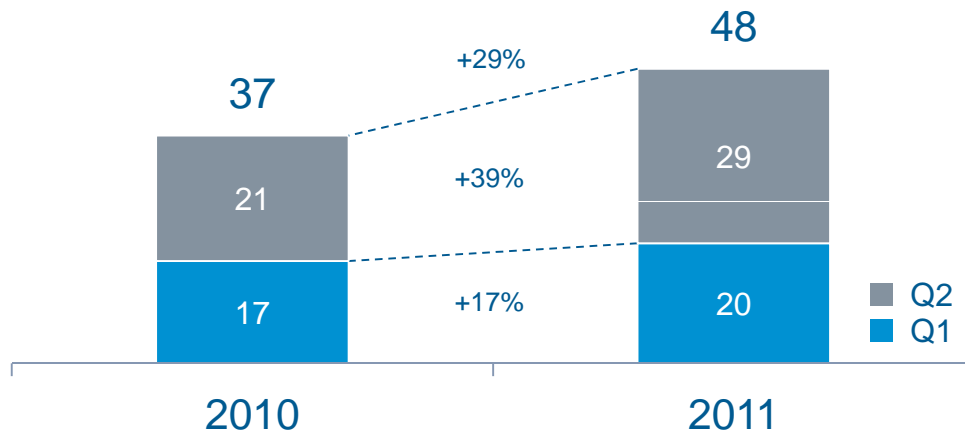
- Sales growth due to higher aluminium prices and increased shipments of rolled products

Strong increase in profitability

EBITDA (mEUR)



Net income (mEUR)



Growth in profitability mainly due to:

- shift in product mix to higher value products and
- increased margins over LME

Metal Division

Key figures for Metal Division in mEUR	Q2/2011	Q2/2010 ^{*)}	Change in %	H1/2011	H1/2010 ^{*)}	Change in %	2010 ^{*)}
Sales	153,4	130,1	18 %	301,2	247,2	22 %	513,4
of which internal	99,6	82,1	21 %	204,7	161,0	27 %	335,6
Shipments in tons ¹⁾	33.082	31.029	7 %	56.842	57.659	(1 %)	114.027
of which internal shipments in tons	4.021	2.160	86 %	5.546	4.157	33 %	7.563
EBITDA	24,8	29,4	(16 %)	34,5	45,7	(24 %)	75,8
EBIT	19,5	23,6	(18 %)	23,6	34,2	(31 %)	52,7
Employees ²⁾	7	7	0 %	7	7	0 %	7

^{*)} the comparable values shown for the year 2010 refer to AMAG Holding GmbH and its subsidiaries

¹⁾ Shipments from Alouette only

²⁾ Average general services staff (full time equivalent) including leasing personnel, without apprentices

AMAG's percentage personnel share out of the 20 % participation in smelter Alouette (approx. 200 employees) is not included in personnel

Market H1 2011

- Average aluminium price increased from 2,163 USD/t (H1 2010) to 2,576 USD/t
- Global consumption of primary aluminium increased to 22 million tons (+10% to H1 2010)

Q2 2011 results

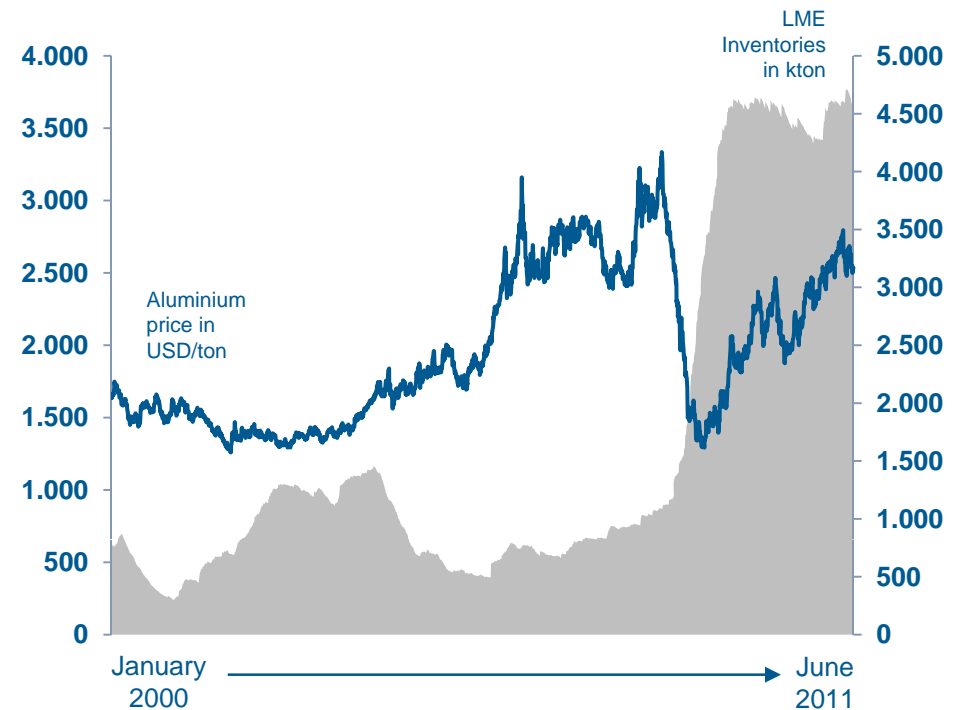
- Sales increased by 18% due to higher aluminium price
- EBITDA increased from 9.7 mEUR in Q1 2011 to 24.8 mEUR in Q2 2011 (+155%), compared to Q2 2010 the EBITDA declined by 16% due to positive effects from valuation of hedging instruments contained in Q2 2010 results, increased raw material prices and foreign exchange translation effects in the actual quarter, positive effects from higher aluminium price

H1 2011 results

- Sales increased by 22% due to higher aluminium price
- EBITDA declined by 24% due to valuation effects of hedging instruments, increased raw material prices and foreign exchange translation effects, positive effects from higher aluminium price

Primary aluminium market H1 2011

- Aluminium price (3 months LME) in first half year 2011
 - Start January 2011: 2,470 USD/t
 - End of June 2011: 2,535 USD/t
 - Average value: 2,576 USD/t
 - Max: 2,795 USD/t
 - Min: 2,387 USD/t
- LME inventories on average at 4.6 million tons (approx. 10% of yearly production)



Source: CRU, Reuters

Casting Division

Key figures for Casting Division in mEUR	Q2/2011	Q2/2010 ^{*)}	Change in %	H1/2011	H1/2010 ^{*)}	Change in %	2010 ^{*)}
Sales	33,4	28,0	20 %	68,4	53,7	27 %	114,5
of which internal	1,5	1,2	24 %	2,5	2,7	(9 %)	4,9
Shipments in tons	19.566	19.863	(1 %)	38.891	39.526	(2 %)	75.929
of which internal shipments in tons	3.391	4.602	(26 %)	5.134	7.842	(35 %)	12.461
EBITDA	2,5	1,5	74 %	4,7	2,7	75 %	5,6
EBIT	2,0	0,9	112 %	3,6	1,7	119 %	3,6
Employees ¹⁾	115	112	3 %	114	113	1 %	112

^{*)} the comparable values shown for the year 2010 refer to AMAG Holding GmbH and its subsidiaries

¹⁾ Average general services staff (full time equivalent) including leasing personnel, without apprentices

Market H1 2011

- German car production increased to 3 million units (+5% from H1 2010)

Q2 2011 results

- Sales increased by 20%
- EBITDA increased by 74%

H1 2011 results

- Sales increased by 27%
- EBITDA increased by 75%

due to changes in the product mix to higher value products and improved margins

Rolling Division

Key figures for Rolling Division in mEUR	Q2/2011	Q2/2010 ^{*)}	Change in %	H1/2011	H1/2010 ^{*)}	Change in %	2010 ^{*)}
Sales	144,5	123,1	17 %	297,4	240,5	24 %	493,6
of which internal	15,6	11,5	35 %	30,7	22,9	34 %	53,1
Shipments in tons	37.125	37.172	(0 %)	79.787	76.195	5 %	148.435
EBITDA	18,7	10,7	76 %	41,0	23,1	78 %	55,0
EBIT	15,1	7,3	108 %	33,9	16,3	108 %	41,7
Employees ¹⁾	987	937	5 %	983	942	4 %	947

^{*)} the comparable values shown for the year 2010 refer to AMAG Holding GmbH and its subsidiaries

¹⁾ Average general services staff (full time equivalent) including leasing personnel, without apprentices

Market H1 2011

- Demand driven by the automotive (especially Germany) and aircraft industry as well as the engineering sector

Q2 2011 results

- Sales increased by 17%
- EBITDA increased by 76%

H1 2011 results

- Sales increased by 24%
- EBITDA increased by 78%

due to higher volumes, a shift in the product mix to higher value products and improved margins over LME

Summary / Outlook 2011

Primary aluminium (no changes in expectations since Q1 2011)

- Expected production 2011: 45.6 million tons (+9% to 2010) ¹⁾
- Expected consumption 2011: 44.6 million tons (+9% to 2010) ¹⁾

Downstream (no changes in expectations since Q1 2011)

- Expected flat rolled products consumption 2011: 20.0 million tons (+8% to 2010) ¹⁾
- Increasing demand for recycled cast and rolled products

OUTLOOK

- **Starting point 2010:** record year after rapid rebound from economic crisis
- **Influencing factors 2011:** rising aluminium and raw material prices, shift of demand to higher value products, USD/EUR and USD/CAD exchange rate

From today's point of view the positive development of shipments and prices in H1 2011 will continue until the end of the year. Due to maintenance in Ranshofen the shipments in H2 will fall slightly behind the H1 values.

AMAG profitability in 2011 will even be better than the results of the record year 2010.

Investor relations @ AMAG

Next investor events:

- Q1- Q3 financial results, November 4, 2011

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